

PERFORMANCE EVALUATION NON-UNIT (ALL LEVELS)

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# PERFORMANCE EVALUATION NON-UNIT MANAGER

PART I: GENERAL INFORMATION						
Name:						
State Title:						
Campus Title:						
Department:						
Annual Evaluation Period: July 1, <u>20</u> to June 30, <u>20</u>						

#### PART II: EVALUATION OF SPECIFIC AREAS

#### **Workflow Process**

- 1) **Employee completes** self-evaluation in the EMPLOYEE SECTIONS for each area of evaluation.
- 2) Employee signs verifying self-evaluation is complete and submits to Supervisor for response.
- 3) **Supervisor completes** the SUPERVISOR SECTIONS for each area of evaluation.
- 4) **Supervisor signs** verifying their response is complete and **submits** to **employee** for review and/or additional comments. A meeting with the employee is *recommended* before next step to allow for discussion.
- 5) **Employee** may record **additional comments** (optional) and **signs verifying receipt** of completed evaluation.
- 6) The form routes to HR for inclusion in personnel file and a copy routes to Divisional VP.

#### **Rating Scale**

- **Significantly Exceeds Expectations** work is performed in a distinguished superior manner achieving all goals at a level significantly above expectations; very few employees will achieve this rating.
- **Exceeds Expectations** work is performed with a high degree of competence and all goals are achieved at a level typically above standard.
- **Meets Expectations** work is performed in an acceptable manner achieving goals at a level that meets the standard.
- **Does Not Meet Expectations** work is performed below the standard requirement; has trouble meeting some goals; room exists for improvement.
- Unsatisfactory significantly deficient in skills and abilities.

#### Areas of Evaluation

- Management
- Leadership/Supervision
- Strategic Planning and Assessment
- Financial/Budget Management
- Work Ethic
- Communications/Interpersonal Skills
- Community Relations/Services

Evaluation Schedule						
Employee self-eval period ends	June 30					
Employee self eval due to supervisor	July 15					
Supv completes eval and reviews w/employee	August 15					
Employee acknowledges receipt & routes to HR	August 31					
+ divisional VP						

Contact HR@westfield.ma.edu for assistance.

This form available at <u>https://www.westfield.ma.edu/offices/hr-titleix-eo/forms-and-resources</u>

**Management** – Effectively oversees departmental programs and projects; plans and organizes work; delegates, coordinates and effectively uses time; counsels, develops, evaluates, and advances subordinates effectively; demonstrates and applies professional skills and knowledge in field of responsibility.

EMPLOYEE Rating: Response:	□ Significantly Exceeds   □ Exceeds   □ Meets   □ Does Not Meet   □ Unsatisfactory

#### SUPERVISOR SECTION

Rating:	□ Significantly Exceeds	Exc	eeds   🗆	Meets $\mid \Box$	Does Not Meet	Unsatisfactory
Response:						

**Leadership/Supervision** – Provides effective leadership and supervision for department/area; exercises sound judgement; demonstrates ability to motivate and manage others; sets appropriate expectations for employees; hold employees accountable; provides dynamic and creative leadership.

#### **EMPLOYEE SECTION**

	, =		Does Not Meet   🗆	Unsatisfactory
Response:				

Rating:	Significantly Exceeds $\mid \Box$	Exceeds	Meets $\mid \Box$	Does Not Meet	Unsatisfactory
<b>Response:</b>					

**Strategic Planning and Assessment** – Sets appropriate goals and objectives for area; offers valuable participation in university planning and assessment; employs assessment tools to effectively evaluate and improve programs; seeks to implement mission of the University in annual planning.

EMPLOYEE SECTION
Rating: Significantly Exceeds   Exceeds   Meets   Does Not Meet   Unsatisfactory
Response:

#### SUPERVISOR SECTION

Rating:	Significantly Exceed	ds   □	Exceeds	Meets   🗆	Does Not Meet	Unsatisfactory
Response:						

**Financial/Budget Management** – Demonstrates fiscal responsibility and efficient utilization of resources; uses responsible, cost-effective purchasing practices; complies with University financial policies and procedures.

## **EMPLOYEE SECTION**

2	, =		Does Not Meet   🗆	Unsatistacióny
Response:				

Rating:	Significantly Excee	ds   🗆	Exceeds	Meets   🗆	Does Not Meet	Unsatisfactory
<b>Response:</b>						

**Work Ethic** – Demonstrates high ethical standards; sets positive example for subordinates; seeks opportunities for creativity and new achievements in work area; takes pride in work; demonstrates willingness to go beyond expectations.

EMPLOYEE	SECTION
Rating:	□ Significantly Exceeds   □ Exceeds   □ Meets   □ Does Not Meet   □ Unsatisfactory
Response:	

#### SUPERVISOR SECTION

Rating:	□ Significantly Exceeds   □ E	Exceeds    Meets	Does Not Meet   🗆	Unsatisfactory
<b>Response:</b>				

**Communications/Interpersonal Skills** – Effectively communicates with others in writing and speaking; listens carefully, represents the University well in internal and external communications; gains respect of academic, internal, and external community; fosters environment of respect and civility.

EMPLOYEE SECTION					
Rating:	□ Significantly Exceeds   □ Exceeds   □ Meets   □ Does Not Meet   □ Unsatisfactory				
Response:					

Rating:	Significantly Exceeds $\mid \Box$	Exceeds	Meets $\mid \Box$	Does Not Meet	Unsatisfactory
<b>Response:</b>					

Community Relations/Services – Volunteers and participates in University governance and/or professional
organizations; participates in campus and community activities; represents the University well in various external
forums.

### **EMPLOYEE SECTION**

Rating:	Significantly Exceeds    Exceeds    Meets    Does Not Meet    Unsatisfactory
Response:	

Rating:	🗆 Sigi	nificantly Exceeds $ $ $\Box$	Exceeds $\mid \Box$	Meets $\mid \Box$	Does Not Meet   $\Box$	Unsatisfactory
<b>Response:</b>						

**Accomplishments:** Identify any extraordinary achievements, notable service, or exemplary contributions to the university community made within this evaluation period.

#### **EMPLOYEE RESPONSE:**

SUPERVISOR RESPONSE:

**Goals:** Identify goals for the upcoming evaluation period.

**EMPLOYEE RESPONSE:** 

SUPERVISOR RESPONSE:

# PART IV: ADDITIONAL COMMENTS AND SIGNATURES

Employee Comments (optional):

Supervisor Comments (optional):

# Signatures

Employee Self-Eval Completed By:	Date:
Supervisor Eval Completed:	Date:
Employee Receipt of Supervisor Eval: (Does not imply agreement with the evaluation)	Date:
Received by Human Resources:	Date: